



**EWGLA**  
EURO Working Group  
on Locational Analysis

# On risk management for a two-stage stochastic mixed 0-1 model for the design and operation planning of a closed-loop supply chain

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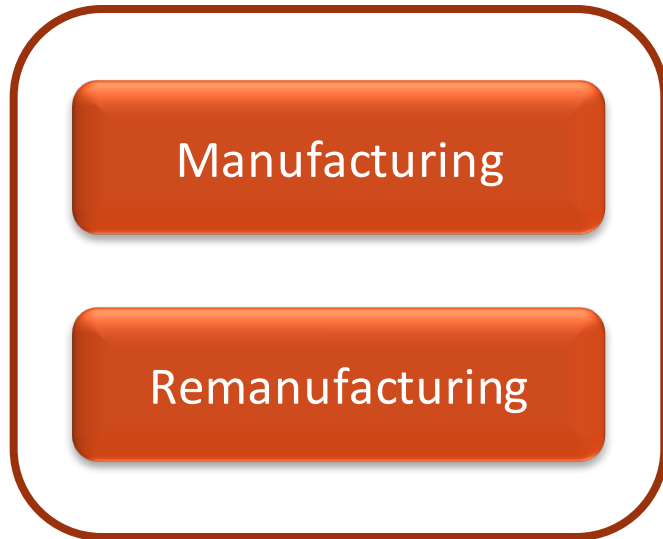


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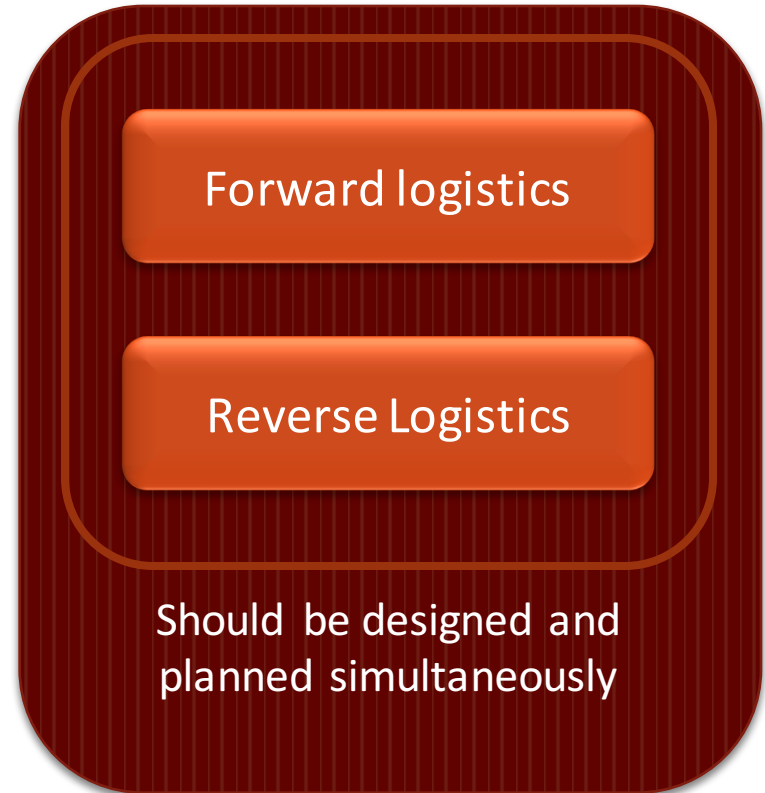
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# Motivation



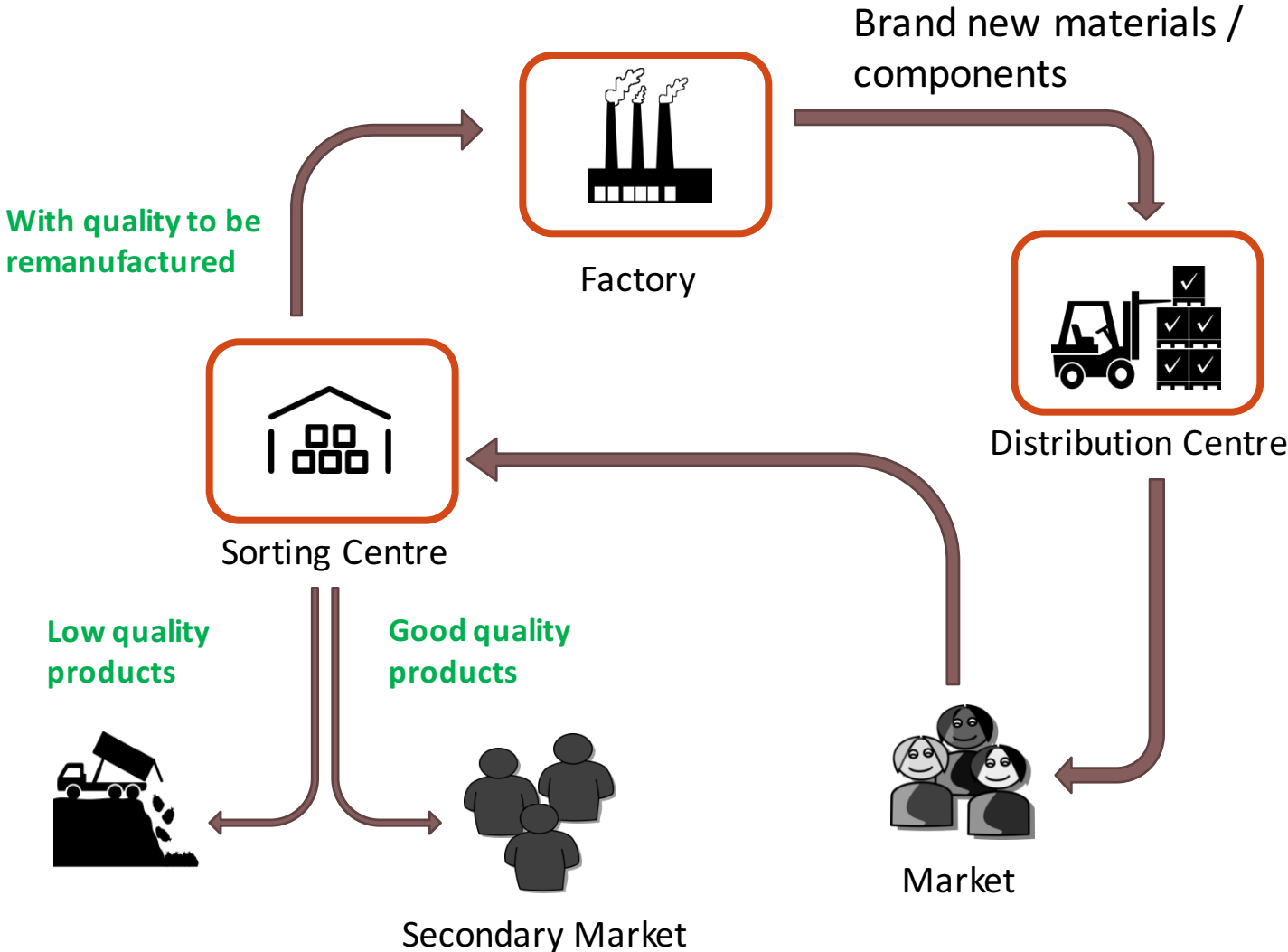
Performed by a  
Single player



Should be designed and  
planned simultaneously

**CLOSED LOOP SUPPLY CHAIN**

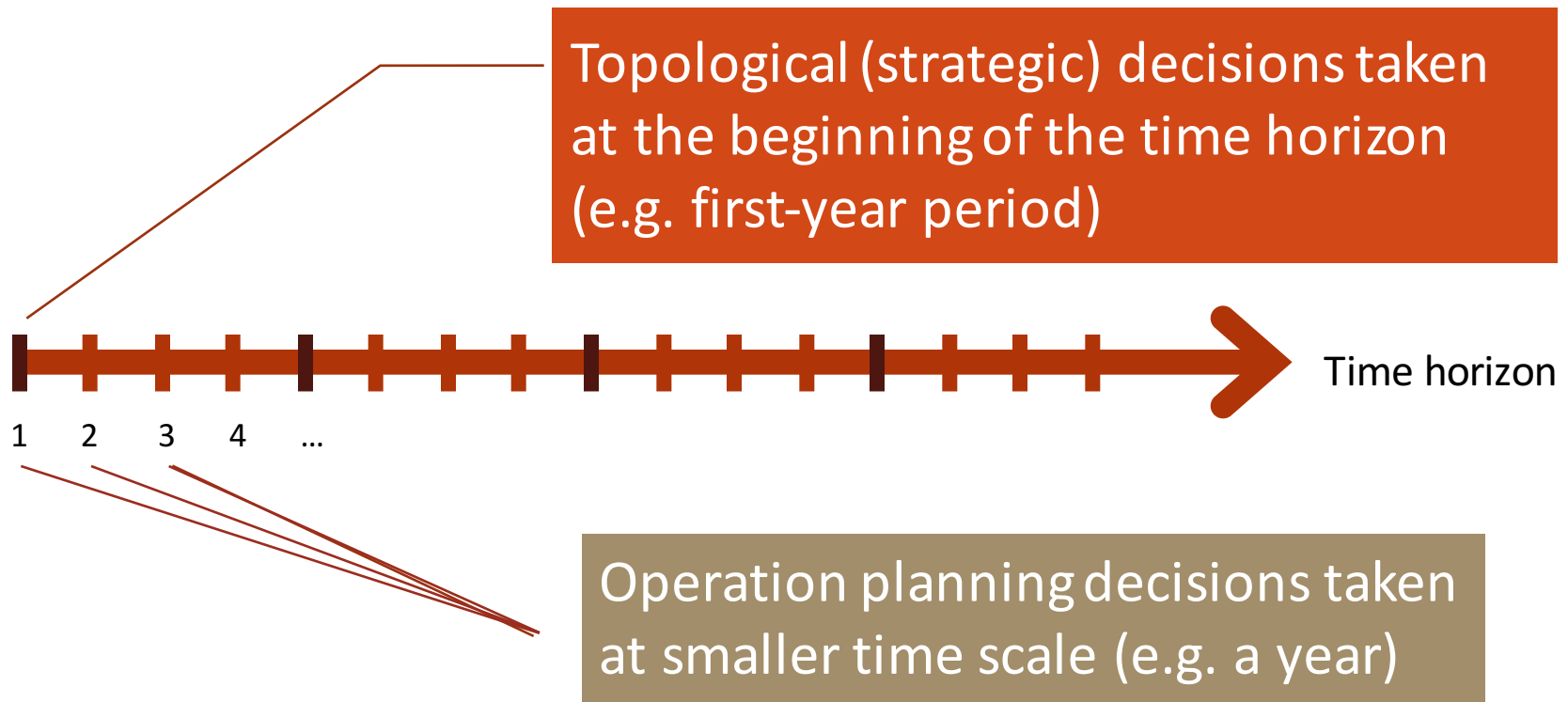
# Supply chain structure



# Supply chain decisions static

Time modeling

Long time horizon (e.g. 15 years)

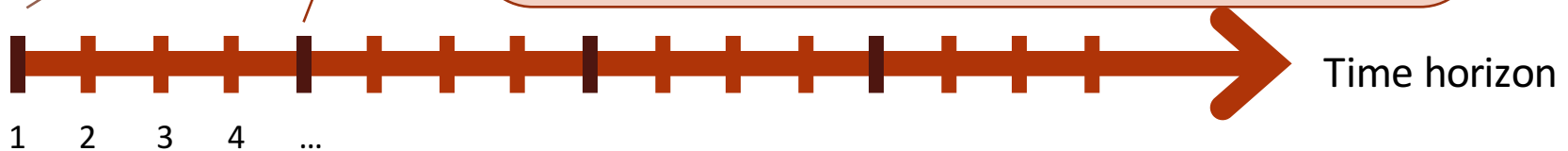


# Supply chain decisions dynamic

Time modeling

Topological (strategic) decisions

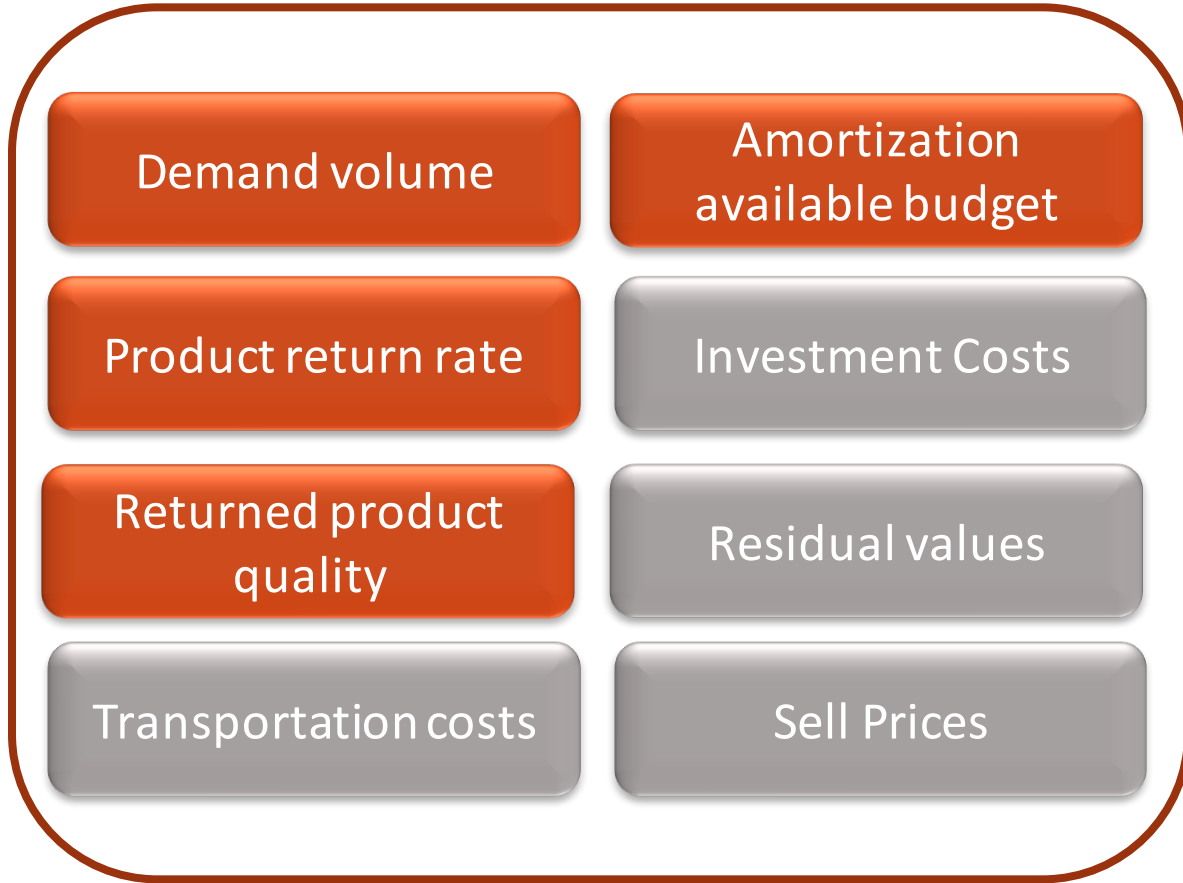
**Macro periods: large time scale moments**  
(e.g. periods 1, 6, 11)



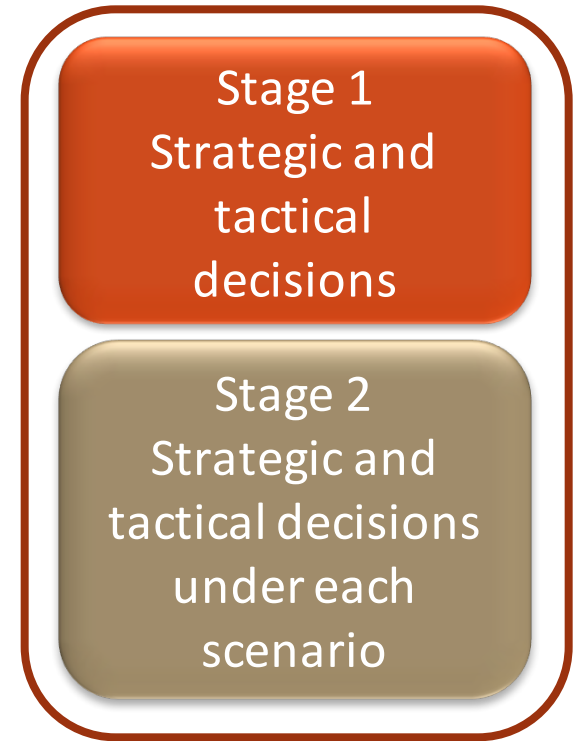
**Micro periods: smaller time scale**  
(e.g. all year periods 1 -15)

Tactical decisions

# Uncertainty



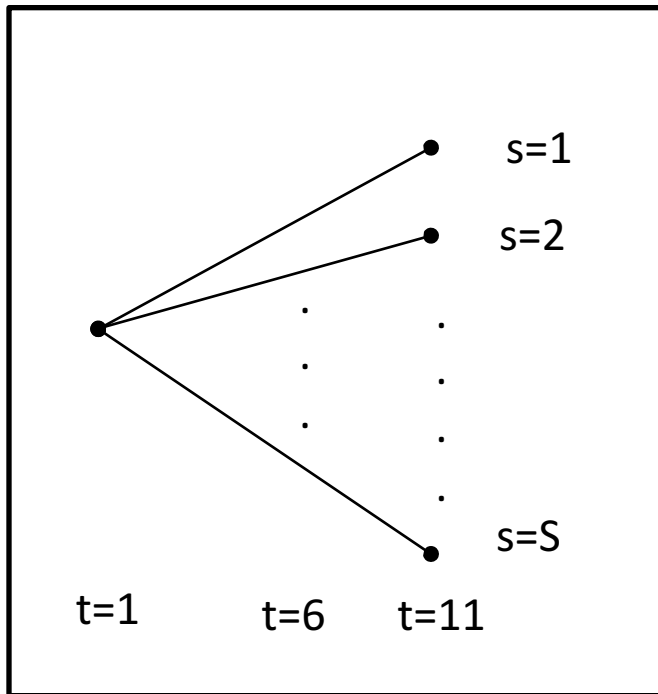
**Uncertainty sources**  
(in the constraints; in the objective function)



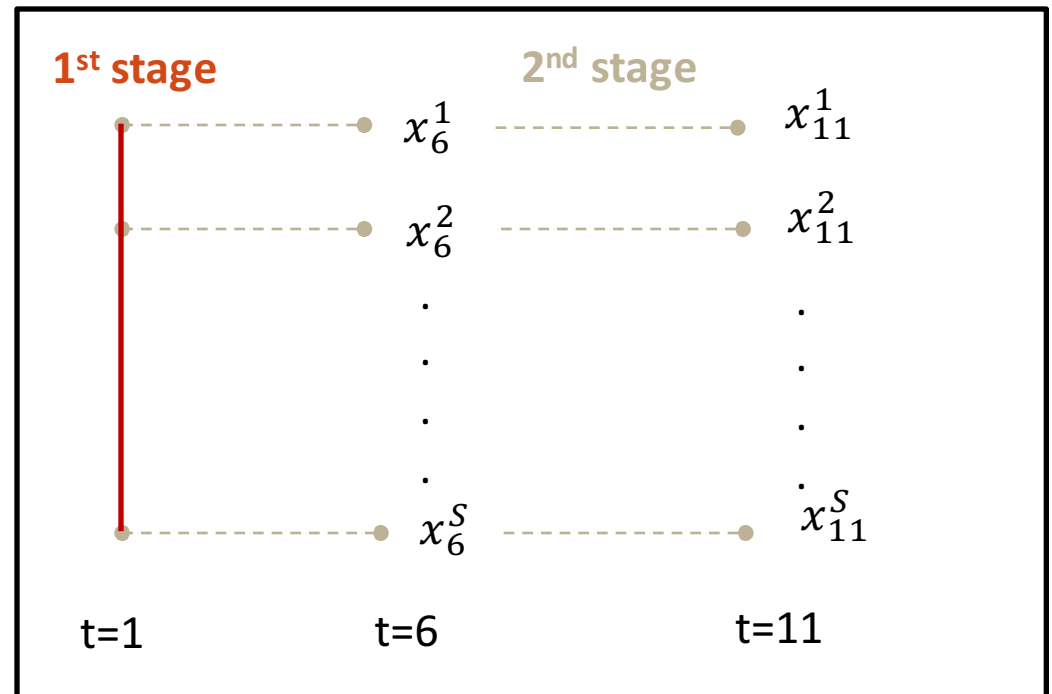
**Two-stage stochastic model**

# Two-stage stochastic model

Data



Decisions



- ➔
- Strategic and tactical decisions are single scenario based
  - NAC are relaxed for all periods beyond the first one

# Two-stage stochastic model

MACRO PERIODS

Factories locations and capacities  
Distribution and sorting centers locations  
**1<sup>st</sup> stage** (first macro period)

Distribution and sorting centers locations  
**2<sup>nd</sup> stage** (all macro periods other than the first one)  
**Scenario dependent**

MICRO PERIODS

Tactical planning  
**1<sup>st</sup> stage** (first period) and  
**2<sup>nd</sup> stage** (all periods beyond the first one) **decisions**  
**Scenario dependent**



# Location Decision Variables

$\delta_{ik}$  = 1 if factory  $i$  is operated with  $k^{\text{th}}$  capacity (at macro period 1)

$\xi_{i1}^0$  = 1 if a distribution or sorting centre  $i$  is contracted at macro-period 1

$\xi_{it'}^\omega$  = 1 if a distribution or sorting centre is contracted and made available at macro-period  $t'$  ( $t' > 1$ ) for scenario  $\omega$

# New Location Decision Variables

Interactions between entities can only happen if both entities are available at that period



0-1 bilinear scheme modeling

$$\text{Min} F_{ij} \times \Phi_{it}^{\omega} \times \Phi_{jt}^{\omega} \leq X_{pijt}^{\omega} \leq \text{Max} F_{ij} \times \Phi_{it}^{\omega} \times \Phi_{jt}^{\omega}$$



Bilinear terms replaced by  
new 0-1 variable and new constraints\*



$$\gamma_{ijt}^{\omega} \leq \phi_{it}^{\omega}, \gamma_{ijt}^{\omega} \leq \phi_{jt}^{\omega}, \phi_{it}^{\omega} + \phi_{jt}^{\omega} \leq 1 + \gamma_{ijt}^{\omega}$$

where integrality in binary variable  $\gamma_{ijt}^{\omega}$  can be relaxed

(\*Fortet inequalities, RAIRO, 1960)

# Risk Neutral Model

MAX net present value of the expected profit along the time horizon over the scenarios.

Subject to:

- Material balance equations for Factories and Distribution center, and for Sorting Centers regarding GOOD, REMANUFACTURING and POOR quality products
- Demand satisfaction
- Material balance equations for customers
- Factory capacity constraint: only one capacity can be selected
- Bounding the total cost annualized amortization of investments
- Upper bound and conditional lower bound on production at factories and on product flow between entities
- Stock upper bounding at the entities

# Risk Neutral Model

Traditional approach to uncertainty allows to introduce in the model scenarios that represent the uncertainty however it provides a solution that **ignores the variability** of the objective function value over the scenarios (if any)



It does not minimize (or at least, reduce) the impact of bad scenarios (the one with **low-probability** but **high-bad** consequence)

In our case, the “left” tail of non-wanted scenarios

# Time Stochastic Dominance (TSD) strategy

Consider a set of user-driven risk profiles, each defining at **given macro-periods**, the 4-tupla :

- **profit threshold**
- a bound target on the **probability of failure due to a profit shortfall** (First Stochastic Dominance)
- a bound target on the **expected profit shortfall** (Second Stochastic Dominance)
- **a bound on the maximum profit shortfall**

# Time Stochastic Dominance Risk Averse Model

$$z_{SDC} = \max a_1 x_1 + b_1 y_1 + \sum_{\omega \in \Omega} w^\omega \left( \sum_{t \in \mathcal{T}_m^-} a_t^\omega x_t^\omega + b_t^\omega y_t^\omega \right) - \sum_{t' \in \mathcal{T}^*} \sum_{p \in \mathcal{P}_{t'}} (M_e^p \epsilon_e^p + M_\beta^p \epsilon_\beta^p)$$

s.t.

$$A_1 x_1 + B_1 y_1 = h_1$$

$$A_t^\omega x_1 + B_t^\omega y_1 + A_t^\omega x_t^\omega + B_t^\omega y_t^\omega = h_t^\omega$$

Penalization for bounds violation

$$a_1 x_1 + b_1 y_1 + \sum_{t \in \mathcal{T}: 1 < t < t'} (a_t^\omega x_t^\omega + b_t^\omega y_t^\omega) + s_{t'}^{\omega p} \geq \phi_{t'}^p$$

Shortfall variable  
definition

$$\sum_{\omega \in \Omega} w^\omega s_{t'}^{\omega p} \leq e^p + \epsilon_e^p$$

Expected shortfall bound target

$$0 \leq s_{t'}^{\omega p} \leq S_{t'}^p \nu_{t'}^{\omega p}$$

Shortfall maximum value

$$\sum_{\omega \in \Omega} w^\omega \nu_{t'}^{\omega p} \leq \beta^p + \epsilon_\beta^p$$

Shortfall probability bound target

$$x_1 \in \{0, 1\}^{n_{x_1}}, y_1 \in \mathbb{R}^{+n_{y_1}}$$

$$x_t^\omega \in \{0, 1\}^{n_{x_t^\omega}}, y_t^\omega \in \mathbb{R}^{+n_{y_t^\omega}}$$

$$0 \leq \epsilon_e^p \leq S^p - e^p, 0 \leq \epsilon_\beta^p \leq 1 - \beta^p$$

$$\nu_{t'}^{\omega p} \in \{0, 1\}$$

# Time Stochastic Dominance Risk Averse Model

**Expected shortfall bound target**

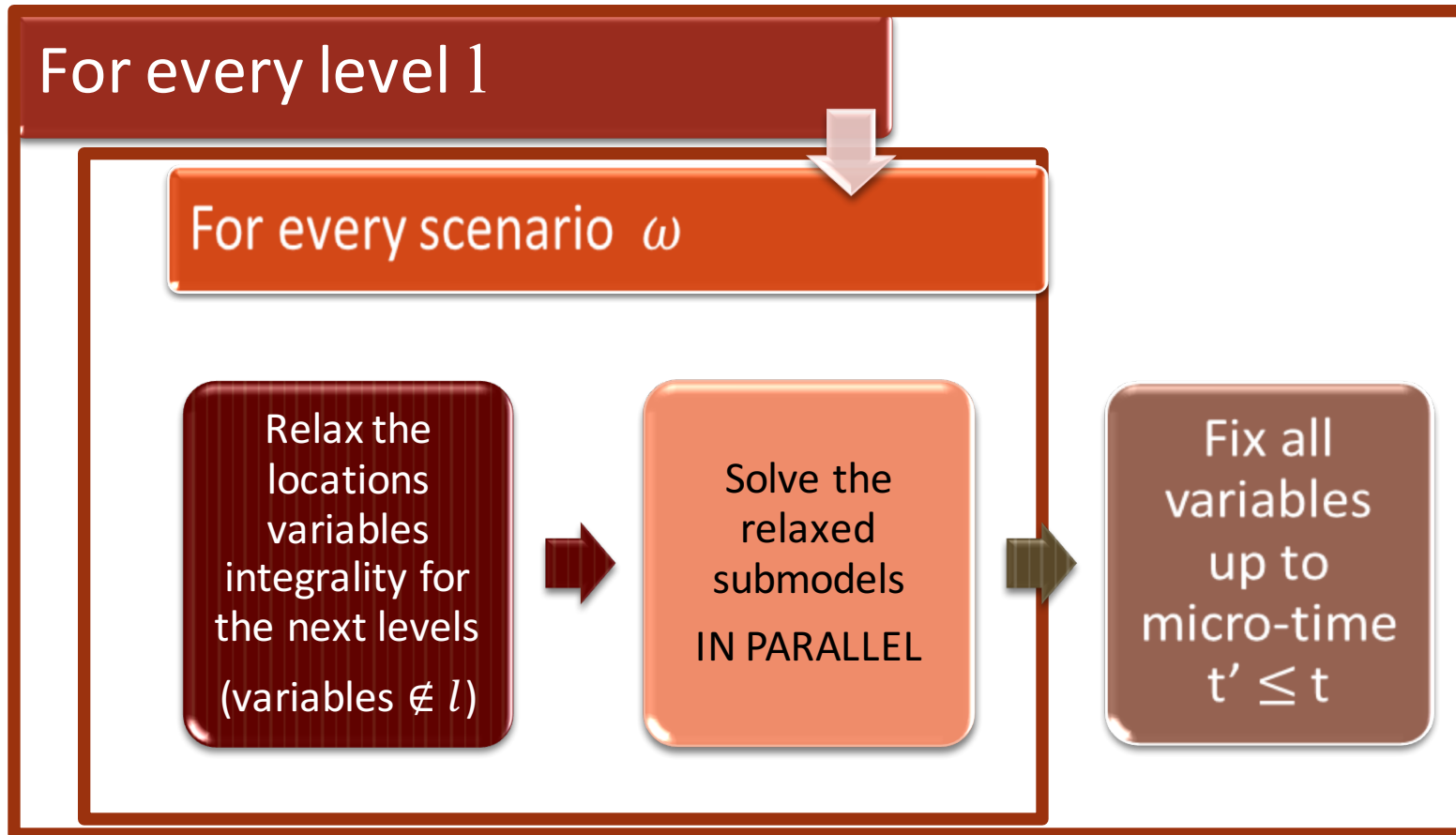
$$\sum_{\omega \in \Omega} w^\omega S_{t'}^{\omega p} \leq e^p + \epsilon_e^p \quad \Leftrightarrow \quad w^\omega S_{t'}^{\omega p} \leq e^p + \epsilon_e^p \quad \forall \omega \in \Omega$$

**Shortfall probability bound target**

$$\sum_{\omega \in \Omega} w^\omega \vartheta_{t'}^{\omega p} \leq \beta^p + \epsilon_\beta^p \quad \Leftrightarrow \quad w^\omega \vartheta_{t'}^{\omega p} \leq \frac{\beta^p}{n^p} + \epsilon_\beta^p \quad \forall \omega \in \Omega$$

where  $n^p$  is defined maximum number of scenarios with shortfall in the profile  $p$

# Heuristic





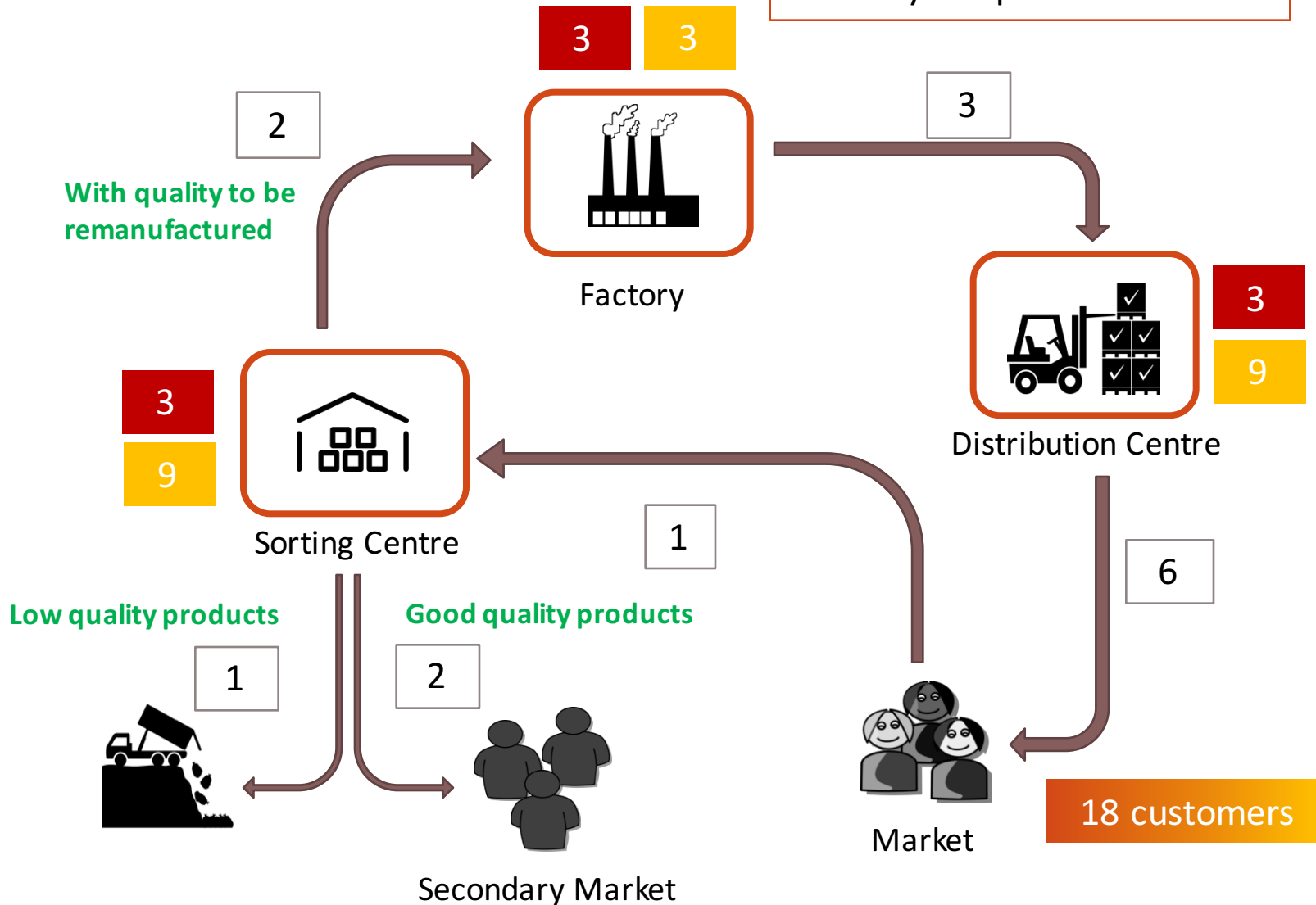
# Pilot cases

Case 1

Case 2

Products

Time scale: 15 micro-periods  
3 macro-periods  
3 factory's capacities



# Instances' dimensions

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	Scen	Constraints	Binary var	Contin. var	Density (%)
<b>C1</b>	12	193 165	159	87 894	0.0039
<b>C2</b>	12	522 196	495	253 308	0.0014

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	Scen 1	Scen 2	Scen 3	Scen 4	Scen 5	Scen 6	Scen 7	Scen 8	Scen 9	Scen 10	Scen 11	Scen 12
P1	0.01	0.01	0.03	0.1	0.1	0.1	0.15	0.25	0.15	0.05	0.04	0.01
P2	0.01	0.01	0.01	0.02	0.05	0.1	0.05	0.15	0.10	0.18	0.12	0.20

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# Heuristic results

## CPLEX vs Fix and Relax Algorithm

	$Z_{CPLEX}$ ( $10^6$ )	$Z_{alg}$ ( $10^6$ )	$GAP_z$ %	$t_{CPLEX}$	$t_{par,alg}$
C1P1	-10.69*	-10.6909	0.003	7 426	1 165
C1P2	-11.26*	-11.2588	0.03	10 511	948
C2P1	—**	-120.432	-	28 800	19 157
C2P2	- 130.968**	-120.678	-	28 800	20 522

\* optimal solution

\*\* best solution obtained within the time limit 28 800 s

Note: negative values are due intentionally to high penalties of risk averse bound targets

Technical information: WS with a 2 Intel Xeon E5430 266 GHz processor (4 cores each), 24 GB of RAM gcc 4.9.2 as C++ compiler and CPLEX 12.6 as MIP engine

# Heuristic results risk neutral vs risk averse

In 10 <sup>6</sup>	$y_{CPLEX}^{RN}$	$y_{alg}^{RA}$
C1P1	5.55307	5.55308
C1P2	4.98132	4.98104
C2P1	— <sup>**</sup> (3.810)	3.736
C2P2	0.8243 <sup>**</sup> (3.631)	3.544

\*\* best solution obtained within the time limit 28 800 s  
(...): best upper bound value given by CPLEX

$y_{CPLEX}^{RN}$  : expected profit solution value of the Risk Neutral model computed by CPLEX plain use

$y_{alg}^{RA}$  : expected profit solution value of the Risk Averse model computed by the heuristic (without penalty terms)

# Final remarks and future work

## Novelty

- **Topological decisions** are now **dynamic** decisions to be taken at different periods of the time horizon
- **Simultaneous availability** of two entities at a given period is now considered by 0-1 bilinear terms replaced by linear ones
- **Several sources of uncertainty**
  - Product: demand, sell prices, transportation costs, return rates, returned products quality
  - Financial: amortization available budget, investment costs and residual values
- **New TSD heuristic**
  - Parallelize computational implementation

## In the near future

- Refine the upper bound scheme provider for getting stronger bounds

# References

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- Escudero, L.F. and Salmeron, J. (2005). On a Fix-and-Relax framework for large-scale resource-constrained project scheduling. *Annals of Operations Research*, 140:163-188.
- Escudero, L.F., Garin, M.A., Merino, M., Perez, G. (2016). On time stochastic dominance induced by mixed-integer linear recourse in multistage stochastic programs. *European Journal of Operational Research*, 249:164-176.
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